

## Board of Directors' Meeting Agenda

Tuesday, March 9, 2021  
6:30 pm – 9:30 pm  
Via video conference

1. Welcome & Call to order 6:30 pm
  - 1.1. Confirm quorum
  - 1.2. Confirm minute taker
  - 1.3. Identification of Conflicts of Interest
  
2. Approval of the Agenda
  
3. Closed Door Session (Board Only) 6:35 pm
  - 3.1. Approval of Closed Door minutes Jan 12/21
  - 3.2. Executive Director Performance Review update
  - 3.3. Update on Finance Committee In Camera with Auditors
  
4. Connection Activity with board nominees 7:15 pm
  
5. Routine Business – Auditor to join 7:45 pm
  - 5.1. Presentation of 2020 Audited Financial Statements
    - Reserve Fund Annual Report 30 min
  - 5.2. Policy revision – accumulated surplus & reserves
    - New COVID-19 response fund
  - 5.3. Funds for playground improvements
  - 5.4. Approvals:
    - Revised accumulated surplus & reserve policy
    - 2020 Audited Statements – including transfers to reserves
    - Allocation of playground funds for 2021, if deemed necessary
  
6. Strategic Discussion 8:15 pm
  - 6.1. COVID-19 response
    - Opportunities from Safe Restart funding
    - Ongoing pressure
    - Impacts of child care affordability
  
7. Routine Business 2 8:50 pm
  - 7.1. Governance Policy Monitoring Reports
    - Accumulated Surplus & Reserves
    - Board – Executive Director Relations
    - Evaluating the ED

- 7.2. Board Succession Planning 9:00 pm
- Recommended Slate of Nominees
  - Committees for upcoming year
  - Long-term succession considerations
- 7.3. Board Orientation
- 7.4. Board Evaluation
- Board Director Performance - key themes
  - GEM Assessment Results
- 7.5. Leadership Development – CEO Symposium
8. Consent Agenda 9:20 pm
- 8.1. Operations Report – March 2021
- 8.2. FAC In Camera minutes of Feb 23/21
- 8.3. Finance & Audit minutes of Feb 23/21
- 8.4. Nominating minutes of Feb 16/21
- 8.5. 2021 Annual Enterprise Risk Management Report
- 8.6. Governance Minutes of Feb 11/21
- 8.7. Nominating minutes of Jan 25/21
- 8.8. Board Closed Door Minutes of Jan 12/21
- 8.9. Board In Camera Minutes of Jan 12/21
- 8.10. Board minutes of Jan 12, 2021
- 8.11. 2020-Q4 Strategic Plan Progress Report
- 8.12. 2020-Q4 Financial Statement package
9. Complete Board Meeting Evaluations
10. Action Items 9:28 pm
- Confirm new action items
11. Adjournment 9:30 pm